



DATAFILE
2020年3月期 決算
(The Fiscal Year Ended March 31, 2020)

As of June 10, 2020

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株式会社フジクラ
Fujikura Ltd.

Consolidated 連結

1. Sales, Income 売上高・利益 (¥ million/百万円)

	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3	
Net sales 売上高	590,980	661,510	678,528	653,795	740,052	710,778	672,314	
Income (loss) from operations 営業利益(損失)	20,345	25,075	32,632	34,230	34,343	27,679	3,346	
Ordinary income (loss) 経常利益(損失)	13,839	21,082	24,629	32,555	34,122	21,020	1,312	
Profit (loss) attributable to owners of parent 親会社株主に帰属する当期純利益(損失)	3,328	12,201	11,317	12,900	18,359	1,453	△ 38,510	
EBITDA(Earnings Before Interest, Taxes, Depreciation and Amortization)	42,843	51,836	53,732	62,769	64,012	56,426	40,580	
Exchange rate 為替換算レート	(¥/US\$)	100.17	109.76	120.16	108.36	110.86	110.93	108.72
	(¥/THB)	3.19	3.38	3.43	3.08	3.36	3.43	3.51

EBITDA=経常利益+支払金利+減価償却費(EBITDA=Ordinary income + Interest payment + Depreciation and Amortization)

2. Number of Employees, Consolidated Corps, Subsidiaries 従業員数、連結子会社数、持分法適用会社数 (¥ million/百万円)

	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3	
Number of employees 従業員数	Persons(人)	53,409	52,452	54,114	56,961	58,422	57,228	55,936
Number of consolidated subsidiaries 連結子会社数	Companies(社)	94	99	99	97	99	102	101
Domestic 国内		21	22	22	22	21	22	22
	Overseas 海外	73	77	77	75	77	80	79
Number of subsidiaries and affiliates under equity method 持分法適用会社数	Companies(社)	9	8	10	10	9	9	9
Domestic 国内		6	5	5	5	4	4	3
	Overseas 海外	3	3	5	5	5	5	6

3. Assets 資産 (¥ million/百万円)

	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3
Total net assets 純資産	207,242	234,527	217,981	224,546	241,961	240,910	172,115
Total assets 総資産	537,281	577,567	552,678	588,626	638,055	638,318	576,089

Consolidated 連結

4. Per Share Index 1株当たり指標 (¥/円)

		2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3
Net income (loss) per share-primary 1株当たり当期純利益(損失)	¥(円)	9.99	37.93	36.98	44.61	64.36	5.09	△ 136.58
Net assets per share 1株当たり純資産額	¥(円)	589.79	707.09	662.93	710.68	768.83	759.40	552.30

5. Management Index 管理指標 (¥ million/百万円)

		2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3
Equity-to-asset ratio 自己資本比率	%	35.94	37.85	35.93	34.44	34.37	33.94	26.40
Rate of return on equity 自己資本利益率(ROE)	%	1.74	5.93	5.43	6.43	8.70	0.67	△ 20.89
Interest bearing debt 有利子負債推移		192,427	205,110	199,646	225,934	239,369	253,505	260,670
Net financial profit and loss 金融収支		△ 2,005	△ 1,672	△ 1,352	△ 1,228	△ 1,041	△ 2,048	△ 1,941
Free cash flow フリーキャッシュフロー		5,483	△ 2,408	13,867	△ 14,328	△ 3,472	△ 2,387	10,699
Total asset turnover 総資産回転率	Turns (回転)	1.10	1.15	1.23	1.11	1.16	1.11	1.17

6. Capital Expenditures, Depreciation, R&D 設備投資、減価償却、研究開発費 (¥ million/百万円)

		2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3
Capital expenditures 設備投資		25,463	24,637	31,979	45,623	42,588	55,785	30,141
Depreciation and amortization 減価償却費		25,721	27,732	26,311	27,589	26,870	31,598	35,709
Research and development expenses 研究開発費		14,654	15,226	16,210	15,614	16,291	17,466	17,296

7. Overseas Sales 海外売上高 (¥ million/百万円)

		2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3
Net sales 売上高		590,980	661,510	678,528	653,795	740,052	710,778	672,314
	Japan 日本	271,517	284,668	269,528	256,000	277,267	249,483	239,059
	Asian countries アジア	153,550	168,910	164,548	158,570	174,385	178,593	170,288
	U.S.A 米国	90,074	118,405	148,891	124,401	141,310	130,884	139,049
	Others その他	75,838	89,526	95,559	114,822	147,089	151,816	123,917

Consolidated 連結

8. Information by Business Segments セグメント別情報 (¥ million/百万円)

	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3
Power & Telecommunication Systems Company エネルギー・情報通信カンパニー							
Net sales 売上高	348,028	366,271	366,523	349,656	371,790	354,856	327,810
Power Systems エネルギー事業部門	263,744	275,919	212,739	196,036	212,873	203,992	187,858
Telecommunication Systems 情報通信事業部門	84,284	90,352	153,783	153,619	158,917	150,863	139,951
Income (loss) from operations 営業利益(損失)	15,306	11,741	14,316	20,366	22,440	17,775	4,557
Capital expenditures 設備投資	7,463	7,948	7,225	11,454	20,944	21,081	10,518
Depreciation and amortization 減価償却費	8,359	9,330	8,995	9,222	7,950	9,885	11,408
Impairment loss 減損損失	594	811	302	1	2	608	10,600
Total assets 総資産	217,568	233,148	241,611	236,170	261,599	269,584	247,422
Electronic Products & Connector Company 電子電装・コネクタカンパニー							
Electronics エレクトロニクス事業部門							
Net sales 売上高	103,180	136,186	161,166	156,737	195,982	185,065	175,146
Income (loss) from operations 営業利益(損失)	△ 3,951	6,449	12,268	7,557	10,441	8,319	△ 2,293
Capital expenditures 設備投資	8,585	7,173	15,178	15,063	10,386	24,983	11,421
Depreciation and amortization 減価償却費	9,540	10,124	9,167	9,725	10,293	12,000	13,333
Impairment loss 減損損失	1,788	20	116	25	348	429	647
Total assets 総資産	98,939	128,135	124,337	131,658	150,013	158,397	147,818
Automotive Products 自動車事業部門							
Net sales 売上高	123,814	143,567	135,876	133,107	157,055	154,141	152,495
Income (loss) from operations 営業利益(損失)	5,254	4,786	2,386	2,569	△ 3,174	△ 3,208	△ 3,787
Capital expenditures 設備投資	5,234	5,165	6,036	7,500	5,975	4,760	2,799
Depreciation and amortization 減価償却費	3,054	3,521	3,335	3,834	4,345	4,914	6,053
Impairment loss 減損損失	-	-	-	-	424	746	5,950
Total assets 総資産	75,700	84,313	77,136	89,137	110,274	96,164	72,282
Real Estate Business Company 不動産カンパニー							
Net sales 売上高	11,199	10,663	10,709	10,183	10,962	10,883	11,284
Income (loss) from operations 営業利益(損失)	5,420	5,104	5,394	4,661	5,501	5,021	5,383
Capital expenditures 設備投資	278	182	679	8,545	2,461	1,541	1,382
Depreciation and amortization 減価償却費	2,144	1,924	1,739	1,814	1,990	2,095	2,002
Impairment loss 減損損失	-	-	-	-	-	-	-
Total assets 総資産	38,929	37,158	36,177	42,833	43,332	42,780	42,063

* From FY2019 the Automotive Products Business company unified with the old Electronics Business company to become the Electronic Products & Connector Company.
2019年度より自動車電装カンパニーは、旧来のエレクトロニクスカンパニーと統合し、電子電装・コネクタカンパニーとなっております。

Consolidated 連結

9. Profit & Loss Statement 損益計算書 (¥ million/百万円)

	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3
Net sales 売上高	590,980	661,510	678,528	653,795	740,052	710,778	672,314
Cost of sales 売上原価	493,056	547,359	551,920	525,150	606,544	585,770	572,797
Gross profit (loss) 売上総利益(損失)	97,923	114,150	126,607	128,644	133,508	125,007	99,517
Selling, general and administrative expenses 販売費及び一般管理費	77,578	89,075	93,974	94,413	99,164	97,328	96,170
Income (loss) from operations 営業利益(損失)	20,345	25,075	32,632	34,230	34,343	27,679	3,346
Non-operating income 営業外収益	2,980	3,627	2,725	4,055	6,242	4,407	6,965
Interest and dividends income 受取利息及び配当金	1,276	1,348	1,437	1,395	1,977	1,759	1,517
Equity in earnings of affiliates 持分法による投資利益	-	-	-	1,046	1,504	1,237	1,115
Other 雑収入	1,703	2,279	1,287	1,613	2,761	1,411	4,332
Non-operating expenses 営業外費用	9,486	7,620	10,727	5,730	6,464	11,066	8,999
Interest expenses and discounts 支払利息及び割引料	3,281	3,016	2,783	2,623	3,019	3,807	3,559
Equity in losses of affiliates 持分法による投資損失	2,100	343	2,918	-	-	-	-
Other 雑損失	4,104	4,260	5,025	3,106	3,444	7,258	5,440
Ordinary income (loss) 経常利益(損失)	13,839	21,082	24,629	32,555	34,122	21,020	1,312
Extraordinary gains 特別利益	7,747	2,250	2,745	646	1,089	5,747	9,654
Extraordinary loss 特別損失	8,653	3,097	10,183	4,870	6,535	16,260	30,730
Income (loss) before income taxes 税金等調整前当期純利益(損失)	12,933	20,235	17,191	28,331	28,676	10,507	△ 19,763
Income taxes 法人税、住民税及び事業税	7,686	7,381	8,711	10,868	8,621	7,654	6,537
Deferred taxes 法人税等調整額	1,337	△ 471	△ 4,069	△ 2,329	△ 1,078	△ 89	10,767
Income taxes for prior periods 過年度法人税等	-	-	-	2,764	-	-	-
Profit (loss) 当期純利益(損失)	3,909	13,324	12,549	17,027	21,134	2,943	△ 37,068
Profit (loss) attributable to non-controlling interests 非支配株主に帰属する当期純利益(損失)	580	1,123	1,232	4,127	2,774	1,489	1,441
Profit (loss) attributable to owners of parent 親会社株主に帰属する当期純利益(損失)	3,328	12,201	11,317	12,900	18,359	1,453	△ 38,510

10. Balance Sheet 貸借対照表

(¥ million/百万円)

	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3
[Assets] [資産の部]							
Current assets 流動資産	267,453	294,677	282,438	296,526	324,178	323,259	299,785
Cash and deposits 現金及び預金	39,902	35,745	34,961	31,785	34,285	36,794	44,661
Notes and accounts receivable, trade 受取手形及び売掛金	140,260	157,027	143,857	148,969	151,237	141,568	128,945
Finished goods たな卸資産	64,870	78,540	79,269	92,501	113,875	117,854	103,689
Deferred tax assets 繰延税金資産	4,388	4,525	5,263	3,766	-	-	-
Other その他流動資産	18,938	20,104	19,845	20,366	25,476	27,511	23,414
Allowance for doubtful accounts 貸倒引当金	△ 906	△ 1,265	△ 759	△ 864	△ 697	△ 469	△ 926
Non-current assets 固定資産	269,827	282,889	270,239	292,100	313,876	315,058	276,304
Tangible fixed assets 有形固定資産	179,858	185,940	179,953	195,283	211,288	231,825	210,567
Intangible assets 無形固定資産	15,919	14,444	21,295	17,085	14,094	11,726	15,744
Investments and other assets 投資その他の資産	74,050	82,504	68,990	79,731	88,493	71,506	49,993
Total assets 資産合計	537,281	577,567	552,678	588,626	638,055	638,318	576,089

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*From FY2018, deferred tax asset and deferred tax liability in consolidated balance sheet are restated due to the application of the partial revision in the "Accounting Standard for Tax Effect Accounting".
2018年度より「税効果会計に係る会計基準」の一部改正の適用により、連結貸借対照表上の繰延税金資産及び繰延税金負債につき(2018年3月末の残高を)組換再表示しております。

Consolidated 連結

(¥ million/百万円)

	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3
[Liabilities] [負債の部]							
Current liabilities 流動負債	173,274	201,276	201,919	203,226	233,168	259,174	252,995
Notes and accounts payable, trade 支払手形及び買掛金	77,740	78,691	73,734	77,230	77,166	64,999	65,774
Short-term borrowings 短期借入金	56,844	81,489	66,328	74,637	76,778	137,536	138,698
Current portion of bonds 社債(1年内償還)	-	-	20,000	10,000	20,000	-	-
Provision for loss on guarantees 債務保証損失引当金	-	-	-	-	1,593	3,019	19
Provision for loss due to inappropriate cases in quality control 品質不適合品関連損失引当金	-	-	-	-	-	1,514	293
Provision for loss on business of subsidiaries and associates 関係会社事業損失引当金	-	-	-	-	-	-	1,346
Other その他の流動負債	38,690	41,094	41,856	41,357	57,630	52,104	46,863
Non-current liabilities 固定負債	156,763	141,764	132,777	160,854	162,925	138,233	150,979
Bonds 社債	50,000	50,000	30,000	40,000	20,000	20,000	40,000
Long-term borrowings 長期借入金	85,583	69,620	81,317	101,296	120,591	95,968	81,971
Deferred taxes liability 繰延税金負債	690	1,123	766	126	-	-	-
Provision for directors' retirement benefits 役員退職慰労引当金	55	31	-	-	-	-	-
Provision for loss on guarantees 債務保証損失引当金	-	664	213	-	-	-	-
Net defined benefit liability 退職給付に係る負債	7,714	8,402	9,218	8,184	8,479	9,356	11,209
Other その他の固定負債	12,719	11,921	11,261	11,246	13,854	12,907	17,798
Total liabilities 負債合計	330,038	343,040	334,697	364,080	396,094	397,408	403,974
[Net assets] [純資産の部]							
Common stock 資本金	53,075	53,075	53,075	53,075	53,075	53,075	53,075
Additional paid-in capital 資本剰余金	55,035	55,035	57,333	30,012	29,989	29,571	27,903
Retained earnings 利益剰余金	88,298	99,539	108,553	118,867	133,775	131,255	89,881
Treasury stock 自己株式	△ 11,002	△ 19,762	△ 25,353	△ 5,942	△ 6,388	△ 6,327	△ 10,915
Unrealized gains on investment securities, net of taxes その他有価証券評価差額金	6,582	11,078	5,607	7,284	8,380	4,753	989
Deferred gain (loss) on hedges, net of taxes 繰延ヘッジ損益	△ 87	71	△ 8	465	170	△ 345	△ 847
Foreign currency translation adjustments 為替換算調整勘定	5,831	24,059	8,010	4,459	5,519	8,241	△ 1,737
Remeasurements of defined benefit plans 退職給付に係る調整累計額	△ 4,636	△ 4,516	△ 8,644	△ 5,500	△ 5,213	△ 3,560	△ 6,273
Non-controlling interests 非支配株主持分	14,147	15,946	19,407	21,823	22,651	24,245	20,039
Total net assets 純資産合計	207,242	234,527	217,981	224,546	241,961	240,910	172,115
Total liabilities and net assets 負債純資産合計	537,281	577,567	552,678	588,626	638,055	638,318	576,089

*From FY2018, deferred tax asset and deferred tax liability in consolidated balance sheet are restated due to the application of the partial revision in the "Accounting Standard for Tax Effect Accounting".
2018年度より「税効果会計に係る会計基準」の一部改正の適用により、連結貸借対照表上の繰延税金資産及び繰延税金負債につき(2018年3月末の残高を)組換再表示しております。

Consolidated 連結

11. Cash Flow Statements キャッシュ・フロー計算書

(¥ million/百万円)

	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3
Cash flows from operating activities 営業活動によるキャッシュ・フロー	31,020	20,643	48,274	43,623	27,818	42,013	46,415
Income (loss) before income taxes 税金等調整前当期純利益(損失)	12,933	20,235	17,191	28,331	28,676	10,507	△ 19,763
Depreciation and amortization 減価償却費	25,721	27,732	26,311	27,589	26,870	31,598	35,709
Loss on valuation of investments in capital of subsidiaries and associates 関係会社出資金評価損	2,265	706	-	-	1,496	8,872	5,249
Impairment loss 減損損失	2,383	832	-	-	-	1,784	17,214
Amortization of goodwill のれん償却額	1,937	2,346	3,149	3,545	2,618	1,894	2,060
Increase (decrease) in reserves and provisions 引当金の増減額	1,262	△ 1,189	396	217	△ 84	-	-
Increase (decrease) in provision for loss due to inappropriate cases in quality control 品質不適合品関連損失引当金の増減額	-	-	-	-	-	1,514	△ 1,221
Increase (decrease) in provision for loss on guarantees 債務保証損失引当金の増減額	-	-	-	-	1,593	1,426	△ 2,999
Increase (decrease) in provision for loss on business of subsidiaries and associates 関係会社事業損失引当金の増減額	-	-	-	-	-	-	1,346
Insurance reimbursement income 受取保険金	△ 1,753	-	-	-	-	-	-
Interest and dividend income 受取利息及び受取配当金	△ 1,276	△ 1,348	△ 1,437	△ 1,395	△ 1,977	△ 1,759	△ 1,517
Interest expenses 支払利息	3,281	3,016	2,783	2,623	3,019	3,807	3,559
Equity in earnings (losses) of affiliates 持分法による投資損益	2,100	343	2,918	△ 1,046	△ 1,504	△ 1,237	△ 1,115
Loss (gain) on valuation of investment securities 投資有価証券評価損益	2	-	-	-	-	-	△ 3,243
Gain on sale of property, plant and equipment, net 有形・無形固定資産売却益	△ 5,295	△ 705	-	-	-	-	-
Notes and accounts receivable, trade 売上債権の増減額	△ 11,391	△ 1,410	4,432	△ 7,463	△ 3,780	9,700	2,589
Inventories たな卸資産の増減額	△ 1,409	△ 8,857	△ 4,579	△ 11,361	△ 22,089	△ 4,689	9,933
Notes and accounts payable, trade 仕入債務の増減額	5,894	△ 10,398	559	6,363	2,089	△ 12,141	5,049
Increase (decrease) in other non-current liabilities その他の固定負債の増減額	△ 4,349	△ 532	-	-	-	-	-
Increase(decrease) in net defined benefit asset□ 退職給付に係る資産の増減	7,169	4,443	1,367	1,340	1,272	-	-
Increase(decrease) in net defined benefit liability 退職給付に係る負債の増減	191	283	△ 642	△ 10	△ 3	-	-
Other, net その他	△ 1,240	△ 6,416	5,471	6,937	203	△ 767	3,274
Sub-total 小計	38,427	29,080	57,923	55,670	38,399	50,511	56,123
Interest and dividend income received 利息及び配当金の受取額	1,657	1,807	2,018	2,398	2,677	2,356	3,321
Interest paid 利息の支払額	△ 3,344	△ 3,019	△ 2,876	△ 2,681	△ 3,076	△ 3,756	△ 3,721
Proceeds from insurance reimbursement income 保険金の受取額	1,753	-	-	-	-	-	-
Income taxes paid 法人税等の支払額	△ 7,473	△ 7,224	△ 8,791	△ 11,764	△ 10,182	△ 7,098	△ 9,308

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Consolidated 連結

(¥ million/百万円)

	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3
Cash flows from investing activities 投資活動によるキャッシュフロー	△ 28,881	△ 26,071	△ 37,283	△ 60,633	△ 34,367	△ 48,157	△ 39,437
Payments for purchase of property, plant and equipment and other assets 有形・無形固定資産の取得による支出	△ 33,571	△ 24,257	△ 30,821	△ 46,495	△ 40,950	△ 56,096	△ 32,603
Proceeds from sales of property, plant and equipment and other assets 有形・無形固定資産の売却による収入	8,716	4,341	2,481	2,205	852	1,838	305
Proceeds from sales of consolidated subsidiaries 連結の範囲の変更を伴う子会社株式の売却による収入	-	-	45	-	665	-	1,194
Proceeds from sales of investment securities 投資有価証券の売却による収入	1,366	513	4,313	550	5,008	6,637	5,923
Payments for loans 貸付金の貸付による支出	△ 1,964	△ 852	△ 791	△ 11,774	△ 898	-	-
Proceeds from collection of loans 貸付金の回収による収入	2,747	1,474	225	3,626	2,181	-	-
Payments for the acquisition of shares of entities newly consolidated subsidiaries 連結の範囲の変更を伴う子会社株式の取得による支出	△ 3,116	-	△ 9,731	-	-	-	△ 4,739
Payments for investments in capital of subsidiaries and associates 関係会社出資金の払込による支出	△ 1,797	△ 2,405	△ 1,222	△ 1,477	-	△ 4,220	△ 5,083
Other, net その他	△ 1,260	△ 4,885	△ 1,782	△ 7,269	△ 1,225	3,683	△ 4,434
Cash flows from financing activities 財務活動によるキャッシュフロー	△ 6,833	△ 4,366	△ 9,932	16,411	9,620	8,366	1,724
Net increase (decrease) in short-term borrowings 短期借入金の純増減額	8,212	5,195	△ 3,402	△ 2,673	11,854	21,435	△ 440
Net increase (decrease) in commercial papers コマースパル・ペーパーの純増減額	-	4,000	△ 2,000	△ 2,000	2,000	△ 2,000	-
Proceeds from increase in long-term debt 長期借入れによる収入	15,917	4,000	22,808	46,155	36,541	33,815	51,746
Repayment of long-term debt 長期借入金の返済による支出	△ 22,595	△ 7,005	△ 20,378	△ 13,866	△ 26,709	△ 20,507	△ 57,086
Redemption of bonds 社債の償還による支出	-	-	-	△ 20,000	△ 10,000	△ 20,000	-
Proceeds from issuance of bonds 社債の発行による収入	-	-	-	19,901	-	-	19,901
Cash dividends paid 親会社による配当金の支払額	△ 1,864	△ 2,118	△ 2,303	△ 2,636	△ 3,431	△ 4,009	△ 2,864
Payment for purchase of treasury stock 自己株式の取得による支出	△ 6,070	△ 8,759	△ 5,590	△ 7,909	△ 2	-	△ 4,627
Other, net その他	△ 432	321	934	△ 558	△ 631	△ 366	△ 4,906
Effects of exchange rate changes on cash and cash equivalents 現金及び現金同等物に係る換算差額	1,780	2,965	△ 2,304	△ 812	△ 199	459	△ 977
Changes in cash and cash equivalents 現金及び現金同等物の増減額	△ 2,913	△ 6,828	△ 1,245	△ 1,410	2,871	2,683	7,724
Cash and cash equivalents at beginning of year 現金及び現金同等物の期首残高	42,250	39,336	33,336	32,091	30,680	33,552	36,236
Increase in cash and cash equivalents due to newly consolidated subsidiaries 新規連結に伴う現金及び現金同等物の増加額	-	314	-	-	-	1	-
Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries 非連結子会社との合併に伴う現金及び現金同等物の増加	-	514	-	-	-	-	-
Cash and cash equivalents at end of year 現金及び現金同等物の期末残高	39,336	33,336	32,091	30,680	33,552	36,236	43,961