



DATAFILE

2023年3月期 決算

(The Fiscal Year Ended March 31, 2023)

As of May 12, 2023

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株式会社フジクラ
Fujikura Ltd.

Consolidated 連結

1. Sales, Income 売上高・利益 (¥ million/百万円)

	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3	
Net sales 売上高	653,795	740,052	710,778	672,314	643,736	670,350	806,453	
Income (loss) from operations 営業利益(損失)	34,230	34,343	27,679	3,346	24,422	38,288	70,163	
Ordinary income (loss) 経常利益(損失)	32,555	34,122	21,020	1,312	18,380	34,089	67,897	
Profit (loss) attributable to owners of parent 親会社株主に帰属する当期純利益(損失)	12,900	18,359	1,453	△ 38,510	△ 5,369	39,101	40,891	
EBITDA(Earnings Before Interest, Taxes, Depreciation and Amortization)	62,769	64,012	56,426	40,581	54,538	67,102	100,066	
Exchange rate 為替換算レート	(¥/US\$)	108.36	110.86	110.93	108.72	106.11	112.40	135.51
	(¥/THB)	3.08	3.36	3.43	3.51	3.42	3.44	3.84

EBITDA=経常利益+支払金利+減価償却費(EBITDA=Ordinary income + Interest payment + Depreciation and Amortization)

2. Number of Employees, Consolidated Corps, Subsidiaries 従業員数、連結子会社数、持分法適用会社数 (¥ million/百万円)

	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3	
Number of employees 従業員数	Persons(人)	56,961	58,422	57,228	55,936	53,717	52,434	54,762
Number of consolidated subsidiaries 連結子会社数	Companies(社)	97	99	102	101	101	98	92
Domestic 国内		22	21	22	22	22	19	20
	Overseas 海外	75	77	80	79	79	79	72
Number of subsidiaries and affiliates under equity method 持分法適用会社数	Companies(社)	10	9	9	9	9	10	10
Domestic 国内		5	4	4	3	3	3	3
	Overseas 海外	5	5	5	6	6	7	7

3. Assets 資産 (¥ million/百万円)

	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3
Total net assets 純資産	224,546	241,961	240,910	172,115	184,483	243,657	294,384
Total assets 総資産	588,626	638,055	638,318	576,090	569,124	611,526	656,785

(端数処理の変更について) 当社は従来、百万円単位未満を切捨てて端数処理しておりましたが、2019年度より百万円単位未満を四捨五入して記載しております。

(Regarding the change in fractional processing) The Company previously rounded down fractions of a million yen to the nearest million yen, but from FY2019, fractions of a million yen have been rounded off to the nearest million yen.

Consolidated 連結

4. Per Share Index 1株当たり指標 (¥/円)

	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3
Net income (loss) per share—primary 1株当たり当期純利益(損失)	¥(円) 44.61	64.36	5.09	△ 136.58	△ 19.50	141.85	148.27
Net assets per share 1株当たり純資産額	¥(円) 710.68	768.83	759.40	552.30	591.24	799.76	980.91

5. Management Index 管理指標 (¥ million/百万円)

	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3
Equity-to-asset ratio 自己資本比率	% 34.44	34.37	33.94	26.40	28.61	36.06	41.19
Rate of return on equity 自己資本利益率(ROE)	% 6.43	8.70	0.67	△ 20.89	△ 3.41	20.40	16.66
Interest bearing debt 有利子負債推移	225,934	239,369	253,505	260,670	241,929	211,491	192,907
Net financial profit and loss 金融収支	△ 1,228	△ 1,041	△ 2,048	△ 1,942	△ 1,441	△ 1,375	△ 1,549
Free cash flow フリーキャッシュフロー	△ 14,328	△ 3,472	△ 2,387	10,700	58,088	50,726	48,406
Total asset turnover 総資産回転率	Turns(回転) 1.11	1.16	1.11	1.17	1.13	1.10	1.23

6. Capital Expenditures, Depreciation, R&D 設備投資、減価償却、研究開発費 (¥ million/百万円)

	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3
Capital expenditures 設備投資	45,623	42,588	55,785	30,141	17,736	16,214	15,720
Depreciation and amortization 減価償却費	27,589	26,870	31,598	35,709	33,600	30,516	29,112
Research and development expenses 研究開発費	15,614	16,291	17,466	17,297	16,496	16,413	15,030

7. Overseas Sales 海外売上高 (¥ million/百万円)

	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3
Net sales 売上高	653,795	740,052	710,778	672,314	643,736	670,350	806,453
Japan 日本	256,000	277,267	249,483	239,060	215,272	223,298	236,402
Asian countries アジア	158,570	174,385	178,593	170,288	148,825	134,051	127,300
U.S.A 米国	124,401	141,310	130,884	139,049	167,574	202,865	306,856
Others その他	114,822	147,089	151,816	123,917	112,066	110,137	135,895

8. Information by Business Segments セグメント別情報

(¥ million/百万円)

	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3
Power & Telecommunication Systems Business エネルギー・情報通信事業部門							
Net sales 売上高	349,656	371,790	354,856	327,810	305,886	353,635	434,388
Power Systems エネルギー事業部門	196,036	212,873	203,992	187,859	165,567	179,157	206,814
Telecommunication Systems 情報通信事業部門	153,619	158,917	150,863	139,952	140,319	174,478	227,574
Income (loss) from operations 営業利益(損失)	20,366	22,440	17,775	4,558	18,109	25,159	43,126
Capital expenditures 設備投資	11,454	20,944	21,081	10,519	7,311	8,197	7,138
Depreciation and amortization 減価償却費	9,222	7,950	9,885	11,409	9,671	9,813	11,061
Impairment loss 減損損失	1	2	608	10,600	702	612	38
Total assets 総資産	236,170	261,599	269,584	247,422	248,419	272,932	284,710
Electronic Products & Connector Business 電子電接・コネクタ事業部門							
Electronics エレクトロニクス事業部門							
Net sales 売上高	156,737	195,982	185,065	178,343	199,874	178,508	197,287
Income (loss) from operations 営業利益(損失)	7,557	10,441	8,319	△ 1,970	4,878	13,771	27,589
Capital expenditures 設備投資	15,063	10,386	24,983	11,422	5,912	3,072	3,382
Depreciation and amortization 減価償却費	9,725	10,293	12,000	13,333	14,434	11,425	10,918
Impairment loss 減損損失	25	348	429	647	15,530	-	8,948
Total assets 総資産	131,658	150,013	158,397	147,819	131,399	135,046	137,093
Automotive Products 自動車事業部門							
Net sales 売上高	133,107	157,055	154,141	149,298	121,935	121,306	155,860
Income (loss) from operations 営業利益(損失)	2,569	△ 3,174	△ 3,208	△ 4,111	△ 3,714	△ 5,559	△ 6,597
Capital expenditures 設備投資	7,500	5,975	4,760	2,799	1,906	2,173	1,994
Depreciation and amortization 減価償却費	3,834	4,345	4,914	6,053	4,594	4,533	4,693
Impairment loss 減損損失	-	424	746	5,950	599	-	10,303
Total assets 総資産	89,137	110,274	96,164	72,283	66,293	72,987	76,023
Real Estate Business 不動産事業部門							
Net sales 売上高	10,183	10,962	10,883	11,284	10,880	10,879	10,772
Income (loss) from operations 営業利益(損失)	4,661	5,501	5,021	5,383	5,194	5,139	4,990
Capital expenditures 設備投資	8,545	2,461	1,541	1,382	739	655	1,197
Depreciation and amortization 減価償却費	1,814	1,990	2,095	2,003	1,995	1,995	2,002
Impairment loss 減損損失	-	-	-	-	-	-	-
Total assets 総資産	42,833	43,332	42,780	42,064	39,797	38,426	37,609

*We have reviewed management structure and name of above segment in FY2021, but since above segment classification has not been changed, number of FY2020 is treated same as before.
 ※2021年度より管理体制を見直したため、セグメント名称を変更しておりますが、2020年度の数値に変更はありません。

9. Profit & Loss Statement 損益計算書

(¥ million/百万円)

	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3
Net sales 売上高	653,795	740,052	710,778	672,314	643,736	670,350	806,453
Cost of sales 売上原価	525,150	606,544	585,770	572,797	534,633	543,762	635,434
Gross profit (loss) 売上総利益(損失)	128,644	133,508	125,007	99,517	109,103	126,588	171,019
Selling, general and administrative expenses 販売費及び一般管理費	94,413	99,164	97,328	96,171	84,681	88,300	100,856
Income (loss) from operations 営業利益(損失)	34,230	34,343	27,679	3,346	24,422	38,288	70,163
Non-operating income 営業外収益	4,055	6,242	4,407	6,966	4,687	4,662	4,793
Interest and dividends income 受取利息及び配当金	1,395	1,977	1,759	1,518	1,053	1,039	1,425
Equity in earnings of affiliates 持分法による投資利益	1,046	1,504	1,237	1,116	430	2,103	2,055
Other 雑収入	1,613	2,761	1,411	4,333	3,204	1,520	1,313
Non-operating expenses 営業外費用	5,730	6,464	11,066	9,000	10,729	8,861	7,058
Interest expenses 支払利息	2,623	3,019	3,807	3,559	2,558	2,497	3,056
Other 雑損失	3,106	3,444	7,258	5,441	8,171	6,364	4,002
Ordinary income (loss) 経常利益(損失)	32,555	34,122	21,020	1,312	18,380	34,089	67,897
Extraordinary gains 特別利益	646	1,089	5,747	9,654	6,765	22,285	4,805
Extraordinary loss 特別損失	4,870	6,535	16,260	30,731	23,970	4,698	21,960
Income (loss) before income taxes 税金等調整前当期純利益(損失)	28,331	28,676	10,507	△ 19,764	1,174	51,675	50,742
Income taxes 法人税、住民税及び事業税	10,868	8,621	7,654	6,538	6,184	10,830	12,408
Deferred taxes 法人税等調整額	△ 2,329	△ 1,078	△ 89	10,767	△ 876	714	△ 4,235
Income taxes for prior periods 過年度法人税等	2,764	-	-	-	-	-	-
Profit (loss) 当期純利益(損失)	17,027	21,134	2,943	△ 37,069	△ 4,134	40,131	42,568
Profit (loss) attributable to non-controlling interests 非支配株主に帰属する当期純利益(損失)	4,127	2,774	1,489	1,441	1,236	1,030	1,678
Profit (loss) attributable to owners of parent 親会社株主に帰属する当期純利益(損失)	12,900	18,359	1,453	△ 38,510	△ 5,369	39,101	40,891

10. Balance Sheet 貸借対照表

(¥ million/百万円)

	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3
[Assets] 〔資産の部〕							
Current assets 流動資産	296,526	324,178	323,259	299,785	317,374	369,141	418,427
Cash and deposits 現金及び預金	31,785	34,285	36,794	44,662	74,740	91,041	107,228
Notes and accounts receivable, trade 受取手形及び売掛金	148,969	151,237	141,568	128,946	123,347	-	-
Notes receivable, trade 受取手形	-	-	-	-	-	14,698	17,476
Accounts receivable, trade 売掛金	-	-	-	-	-	120,260	129,188
Contract assets 契約資産	-	-	-	-	-	9,920	8,691
Inventories 棚卸資産	92,501	113,875	117,854	103,690	100,466	112,632	130,992
Deferred tax assets 繰延税金資産	3,766	-	-	-	-	-	-
Other その他流動資産	20,366	25,476	27,511	23,414	19,706	21,217	25,231
Allowance for doubtful accounts 貸倒引当金	△ 864	△ 697	△ 469	△ 926	△ 885	△ 628	△ 378
Non-current assets 固定資産	292,100	313,876	315,058	276,305	251,750	242,385	238,358
Property, plant and equipment 有形固定資産	195,283	211,288	231,825	210,567	183,994	174,130	163,156
Intangible assets 無形固定資産	17,085	14,094	11,726	15,745	14,331	15,413	15,090
Investments and other assets 投資その他の資産	79,731	88,493	71,506	49,993	53,425	52,843	60,111
Total assets 資産合計	588,626	638,055	638,318	576,090	569,124	611,526	656,785

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Consolidated 連結

(¥ million/百万円)

	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3
[Liabilities] [負債の部]							
Current liabilities 流動負債	203,226	233,168	259,174	252,996	216,316	198,418	182,019
Notes and accounts payable, trade 支払手形及び買掛金	77,230	77,166	64,999	65,774	68,512	71,841	74,650
Short-term borrowings 短期借入金	74,637	76,778	137,536	138,699	77,801	71,014	41,376
Commercial papers コマーシャル・ペーパー	-	-	-	-	15,000	-	-
Current portion of bonds 社債(1年内償還)	10,000	20,000	-	-	10,000	-	10,000
Provision for loss on guarantees 債務保証損失引当金	-	1,593	3,019	20	-	-	-
Provision for loss due to inappropriate cases in quality control 品質不適合品関連損失引当金	-	-	1,514	293	-	-	-
Provision for loss on business of subsidiaries and associates 関係会社事業損失引当金	-	-	-	1,346	1,264	1,865	2,128
Contract liabilities 契約負債	-	-	-	-	-	4,933	3,242
Other その他の流動負債	41,357	57,630	52,104	46,864	43,739	48,764	50,623
Non-current liabilities 固定負債	160,854	162,925	138,233	150,979	168,324	169,451	180,382
Bonds 社債	40,000	20,000	20,000	40,000	30,000	30,000	20,000
Long-term borrowings 長期借入金	101,296	120,591	95,968	81,972	109,128	110,477	121,531
Deferred taxes liability 繰延税金負債	126	-	-	-	-	-	-
Lease liabilities リース債務	-	-	-	-	-	4,517	15,493
Net defined benefit liability 退職給付に係る負債	8,184	8,479	9,356	11,209	10,992	10,537	11,941
Other その他の固定負債	11,246	13,854	12,907	17,798	18,204	13,920	11,416
Total liabilities 負債合計	364,080	396,094	397,408	403,975	384,640	367,869	362,401
[Net assets] [純資産の部]							
Common stock 資本金	53,075	53,075	53,075	53,076	53,076	53,076	53,076
Additional paid-in capital 資本剰余金	30,012	29,989	29,571	27,903	27,740	28,054	26,514
Retained earnings 利益剰余金	118,867	133,775	131,255	89,882	87,514	126,530	161,721
Treasury stock 自己株式	△ 5,942	△ 6,388	△ 6,327	△ 10,915	△ 10,864	△ 10,575	△ 10,470
Unrealized gains on investment securities, net of taxes その他有価証券評価差額金	7,284	8,380	4,753	989	1,185	1,118	2,075
Deferred gain (loss) on hedges, net of taxes 繰延ヘッジ損益	465	170	△ 345	△ 848	△ 917	△ 714	38
Foreign currency translation adjustments 為替換算調整勘定	4,459	5,519	8,241	△ 1,737	8,347	25,385	39,277
Remeasurements of defined benefit plans 退職給付に係る調整累計額	△ 5,500	△ 5,213	△ 3,560	△ 6,274	△ 3,253	△ 2,381	△ 1,694
Non-controlling interests 非支配株主持分	21,823	22,651	24,245	20,040	21,654	23,165	23,847
Total net assets 純資産合計	224,546	241,961	240,910	172,115	184,483	243,657	294,384
Total liabilities and net assets 負債純資産合計	588,626	638,055	638,318	576,090	569,124	611,526	656,785

Consolidated 連結

11. Cash Flow Statements キャッシュ・フロー計算書

(¥ million/百万円)

	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3
Cash flows from operating activities 営業活動によるキャッシュ・フロー	43,623	27,818	42,013	46,416	62,587	40,388	58,140
Income (loss) before income taxes 税金等調整前当期純利益(損失)	28,331	28,676	10,507	△ 19,764	1,174	51,675	50,742
Depreciation and amortization 減価償却費	27,589	26,870	31,598	35,709	33,600	30,516	29,112
Loss on valuation of investments in capital of subsidiaries and associates 関係会社出資金評価損	-	1,496	8,872	5,250	-	-	-
Impairment loss 減損損失	-	-	1,784	17,214	16,831	818	19,289
Amortization of goodwill のれん償却額	3,545	2,618	1,894	2,060	1,589	805	1,127
Increase (decrease) in reserves and provisions 引当金の増減額	217	△ 84	-	-	-	-	-
Increase (decrease) in provision for loss due to inappropriate cases in quality control 品質不適合品関連損失引当金の増減額	-	-	1,514	△ 1,222	△ 181	-	-
Increase (decrease) in provision for loss on guarantees 債務保証損失引当金の増減額	-	1,593	1,426	△ 2,999	△ 15	-	-
Increase (decrease) in provision for loss on business of subsidiaries and associates 関係会社事業損失引当金の増減額	-	-	-	1,346	△ 82	-	264
Insurance reimbursement income 受取保険金	-	-	-	-	△ 125	△ 1,097	-
Interest and dividend income 受取利息及び受取配当金	△ 1,395	△ 1,977	△ 1,759	△ 1,518	△ 1,053	△ 1,039	△ 1,425
Interest expenses 支払利息	2,623	3,019	3,807	3,559	2,558	2,497	3,056
Equity in earnings (losses) of affiliates 持分法による投資損益	△ 1,046	△ 1,504	△ 1,237	△ 1,116	△ 430	△ 2,103	△ 2,055
Loss (gain) on valuation of investment securities 投資有価証券評価損益	-	-	-	△ 3,243	118	55	-
Gain on sale of property, plant and equipment, net 有形・無形固定資産売却益	-	-	-	-	△ 4,294	△ 15,375	-
Decrease (increase) in trade receivables 売上債権の増減額	△ 7,463	△ 3,780	9,700	2,589	9,693	△ 14,391	△ 2,214
Decrease (increase) in inventories 棚卸資産の増減額	△ 11,361	△ 22,089	△ 4,689	9,933	6,595	△ 8,066	△ 13,256
Increase (decrease) in trade payables 仕入債務の増減額	6,363	2,089	△ 12,141	5,049	△ 380	△ 2,563	△ 3,357
Decrease (increase) in retirement benefit asset 退職給付に係る資産の増減額	1,340	1,272	-	-	-	-	-
Increase (decrease) in retirement benefit liability 退職給付に係る負債の増減額	△ 10	△ 3	-	-	-	-	-
Other, net その他	6,937	203	△ 767	3,274	1,031	7,202	△ 14,660
Sub-total 小計	55,670	38,399	50,511	56,124	66,629	48,935	66,624
Interest and dividend income received 利息及び配当金の受取額	2,398	2,677	2,356	3,322	2,471	2,499	2,740
Interest paid 利息の支払額	△ 2,681	△ 3,076	△ 3,756	△ 3,722	△ 2,650	△ 2,498	△ 2,339
Income taxes paid 法人税等の支払額	△ 11,764	△ 10,182	△ 7,098	△ 9,308	△ 3,863	△ 8,548	△ 8,886

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Consolidated 連結

(¥ million/百万円)

	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3
Cash flows from investing activities 投資活動によるキャッシュ・フロー	△ 60,633	△ 34,367	△ 48,157	△ 39,438	△ 7,149	7,840	△ 9,733
Payments for purchase of property, plant and equipment and other assets 有形・無形固定資産の取得による支出	△ 46,495	△ 40,950	△ 56,096	△ 32,604	△ 18,649	△ 15,767	△ 15,428
Proceeds from sales of property, plant and equipment and other assets 有形・無形固定資産の売却による収入	2,205	852	1,838	306	7,703	18,213	1,827
Proceeds from sales of consolidated subsidiaries 連結の範囲の変更を伴う子会社株式の売却による収入	-	665	-	1,195	164	5,353	-
Proceeds from sales of investment securities 投資有価証券の売却による収入	550	5,008	6,637	5,923	5,938	418	956
Payments for loans 貸付金の貸付による支出	△ 11,774	△ 898	-	-	-	-	-
Proceeds from collection of loans 貸付金の回収による収入	3,626	2,181	-	-	-	-	-
Payments for the acquisition of shares of entities newly consolidated subsidiaries 連結の範囲の変更を伴う子会社株式の取得による支出	-	-	-	△ 4,739	-	△ 327	-
Payments for investments in capital of subsidiaries and associates 関係会社出資金の払込による支出	△ 1,477	-	△ 4,220	△ 5,084	-	-	-
Other, net その他	△ 7,269	△ 1,225	3,683	△ 4,435	△ 2,304	△ 51	2,911
Cash flows from financing activities 財務活動によるキャッシュ・フロー	16,411	9,620	8,366	1,724	△ 26,532	△ 36,917	△ 33,919
Net increase (decrease) in short-term borrowings 短期借入金の純増減額	△ 2,673	11,854	21,435	△ 441	△ 23,620	△ 9,721	△ 17,120
Net increase (decrease) in commercial papers コマーシャル・ペーパーの純増減額	△ 2,000	2,000	△ 2,000	-	15,000	△ 15,000	-
Proceeds from long-term borrowings 長期借入れによる収入	46,155	36,541	33,815	51,747	46,528	28,789	15,000
Repayments of long-term borrowings 長期借入金の返済による支出	△ 13,866	△ 26,709	△ 20,507	△ 57,086	△ 62,117	△ 28,450	△ 19,430
Repayments of lease liabilities リース債務の返済による支出	-	-	-	-	-	△ 1,911	△ 3,739
Redemption of bonds 社債の償還による支出	△ 20,000	△ 10,000	△ 20,000	-	-	△ 10,000	-
Proceeds from issuance of bonds 社債の発行による収入	19,901	-	-	19,902	-	-	-
Dividends paid 配当金の支払額	△ 2,636	△ 3,431	△ 4,009	△ 2,864	-	-	△ 6,357
Payment for purchase of treasury stock 自己株式の取得による支出	△ 7,909	△ 2	-	△ 4,627	△ 1	-	-
Other, net その他	△ 558	△ 631	△ 366	△ 4,906	△ 2,323	△ 625	△ 2,273
Effects of exchange rate changes on cash and cash equivalents 現金及び現金同等物に係る換算差額	△ 812	△ 199	459	△ 978	1,297	4,954	1,645
Changes in cash and cash equivalents 現金及び現金同等物の増減額	△ 1,410	2,871	2,683	7,724	30,203	16,264	16,132
Cash and cash equivalents at beginning of year 現金及び現金同等物の期首残高	32,091	30,680	33,552	36,237	43,961	74,164	90,428
Increase in cash and cash equivalents due to newly consolidated subsidiaries 新規連結に伴う現金及び現金同等物の増加額	-	-	1	-	-	-	-
Cash and cash equivalents at end of year 現金及び現金同等物の期末残高	30,680	33,552	36,236	43,961	74,164	90,428	106,560