



# DATAFILE

## 2022年3月期 第2四半期決算

(The First Half of Fiscal Year Ended March 31, 2022)

As of 8 November 2021

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株式会社フジクラ  
Fujikura Ltd.

## Consolidated 連結

### 1. Sales, Income 売上高・利益

(¥ million/百万円)

	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3	2020/9	2021/9
Net sales 売上高	678,528	653,795	740,052	710,778	672,314	643,736	300,512	328,093
Income (loss) from operations 営業利益(損失)	32,632	34,230	34,343	27,679	3,346	24,422	8,906	18,597
Ordinary income (loss) 経常利益(損失)	24,629	32,555	34,122	21,020	1,312	18,380	7,444	16,715
Profit (loss) attributable to owners of parent 親会社株主に帰属する当期純利益(損失)	11,317	12,900	18,359	1,453	△ 38,510	△ 5,369	746	17,188
EBITDA(Earnings Before Interest, Taxes, Depreciation and Amortization)	53,732	62,769	64,012	56,426	40,581	54,538	25,078	32,392
Exchange rate 為替換算レート	(¥/US\$) 120.16	108.36	110.86	110.93	108.72	106.11	106.93	109.82
	(¥/THB) 3.43	3.08	3.36	3.43	3.51	3.42	3.38	3.42

EBITDA=経常利益+支払金利+減価償却費(EBITDA=Ordinary income + Interest payment + Depreciation)

### 2. Number of Employees, Consolidated Corps, Subsidiaries 従業員数、連結子会社数、持分法適用会社数

(¥ million/百万円)

	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3	2020/9	2021/9
Number of employees 従業員数	Persons (人) 54,114	56,961	58,422	57,228	55,936	53,717	55,482	51,940
Number of consolidated subsidiaries 連結子会社数	Companies (社) 99	97	99	102	101	101	101	97
Domestic 国内	22	22	21	22	22	22	22	18
Overseas 海外	77	75	77	80	79	79	79	79
Number of subsidiaries and affiliates under equity method 持分法適用会社数	Companies (社) 10	10	9	9	9	9	9	10
Domestic 国内	5	5	4	4	3	3	3	3
Overseas 海外	5	5	5	5	6	6	6	7

### 3. Assets 資産

(¥ million/百万円)

	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3	2020/9	2021/9
Total net assets 純資産	217,981	224,546	241,961	240,910	172,115	184,483	176,527	201,882
Total assets 総資産	552,678	588,626	638,055	638,318	576,090	569,124	589,133	581,161

(端数処理の変更について) 当社は従来、百万円単位未満を切捨てて端数処理しておりましたが、2019年度より百万円単位未満を四捨五入して記載しております。

(Regarding the change in fractional processing) The Company previously rounded down fractions of a million yen to the nearest million yen, but from FY2019, fractions of a million yen have been rounded off to the nearest million yen.

## Consolidated 連結

### 4. Per Share Index 一株当たり指標

(¥ million/百万円)

	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3	2020/9	2021/9
Net income (loss) per share-primary 1株当り当期純利益(損失)	¥(円) 36.98	44.61	64.36	5.09	△ 136.58	△ 19.50	2.71	62.37
Net assets per share 1株当り純資産額	¥(円) 662.93	710.68	768.83	759.40	552.30	591.24	567.11	653.73

### 5. Management Index 管理指標

(¥ million/百万円)

	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3	2020/9	2021/9
Equity-to-asset ratio 自己資本比率	% 35.93	34.44	34.37	33.94	26.40	28.61	26.51	31.01
Interest bearing debt 有利子負債推移	199,646	225,934	239,369	253,505	260,670	241,929	270,010	240,555
Net financial profit and loss 金融収支	△ 1,352	△ 1,228	△ 1,041	△ 2,048	△ 1,942	△ 1,441	△ 794	△ 856
Free cash flow フリーキャッシュフロー	13,867	△ 14,328	△ 3,472	△ 2,387	10,700	58,088	16,338	6,005
Total asset turnover 総資産回転率	Turns(回転) 1.23	1.11	1.16	1.11	1.17	1.13	1.02	1.13

### 6. Capital Expenditures, Depreciation, R&D 設備投資、減価償却、研究開発費

(¥ million/百万円)

	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3	2020/9	2021/9
Capital expenditures 設備投資	31,979	45,623	42,588	55,785	30,141	17,736	10,208	7,625
Depreciation 減価償却費	26,311	27,589	26,870	31,598	35,709	33,600	16,339	14,408
Research and development expenses 研究開発費	16,210	15,614	16,291	17,466	17,296	16,496	8,076	8,008

Consolidated 連結

7. Information by Business Segments セグメント別情報

(¥ million/百万円)

	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3	2020/9	2021/9
<b>Power &amp; Telecommunication Systems Business</b> エネルギー・情報通信事業部門								
Net sales 売上高	366,523	349,656	371,790	354,856	327,810	305,886	147,170	169,209
Power Systems エネルギー事業部門	212,739	196,036	212,873	203,992	187,859	165,567	78,051	85,472
Telecommunication Systems 情報通信事業部門	153,783	153,619	158,917	150,863	139,952	140,319	69,120	83,737
Income (loss) from operations 営業利益	14,316	20,366	22,440	17,775	4,558	18,109	8,261	10,997
Capital expenditures 設備投資	7,225	11,454	20,944	21,081	10,519	7,311	-	-
Depreciation 減価償却費	8,995	9,222	7,950	9,885	11,409	9,671	-	-
Impairment loss 減損損失	302	1	2	608	10,600	702	-	-
Total assets 総資産	241,611	236,170	261,599	269,584	247,422	248,419	-	-
<b>Electronic Products &amp; Connector Business</b> 電子電装・コネクタ事業部門								
Electronics Business Subcompany エレクトロニクス事業部門								
Net sales 売上高	161,166	156,737	195,982	185,065	178,343	199,874	95,455	91,827
Income (loss) from operations 営業利益	12,268	7,557	10,441	8,319	△ 1,970	4,878	1,815	6,845
Capital expenditures 設備投資	15,178	15,063	10,386	24,983	11,422	5,912	-	-
Depreciation 減価償却費	9,167	9,725	10,293	12,000	13,333	14,434	-	-
Impairment loss 減損損失	116	25	348	429	647	15,530	-	-
Total assets 総資産	124,337	131,658	150,013	158,397	147,819	131,399	-	-
Automotive Products Subcompany 自動車事業部門								
Net sales 売上高	135,876	133,107	157,055	154,141	149,298	121,935	49,978	58,797
Income (loss) from operations 営業利益	2,386	2,569	△ 3,174	△ 3,208	△ 4,111	△ 3,714	△ 3,695	△ 1,938
Capital expenditures 設備投資	6,036	7,500	5,975	4,760	2,799	1,906	-	-
Depreciation 減価償却費	3,335	3,834	4,345	4,914	6,053	4,594	-	-
Impairment loss 減損損失	-	-	424	746	5,950	599	-	-
Total assets 総資産	77,136	89,137	110,274	96,164	72,283	66,293	-	-
<b>Real Estate Business</b> 不動産事業部門								
Net sales 売上高	10,709	10,183	10,962	10,883	11,284	10,880	5,396	5,462
Income (loss) from operations 営業利益	5,394	4,661	5,501	5,021	5,383	5,194	2,603	2,748
Capital expenditures 設備投資	679	8,545	2,461	1,541	1,382	739	-	-
Depreciation 減価償却費	1,739	1,814	1,990	2,095	2,003	1,995	-	-
Impairment loss 減損損失	-	-	-	-	-	-	-	-
Total assets 総資産	36,177	42,833	43,332	42,780	42,064	39,797	-	-

\*We have reviewed management structure and name of above segment in FY2021, but since above segment classification has not been changed, number of FY2020 is treated same as before.  
※2021年度より管理体制を見直したため、セグメント名称を変更しておりますが、2020年度の数値に変更はありません。

## 8. Profit &amp; Loss Statement 損益計算書

(¥ million/百万円)

	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3	2020/9	2021/9
Net sales 売上高	678,528	653,795	740,052	710,778	672,314	643,736	300,512	328,093
Cost of sales 売上原価	551,920	525,150	606,544	585,770	572,797	534,633	250,319	266,150
Gross profit 売上総利益	126,607	128,644	133,508	125,007	99,517	109,103	50,193	61,943
Selling, general and administrative expenses 販売費及び一般管理費	93,974	94,413	99,164	97,328	96,171	84,681	41,287	43,346
Income (loss) from operations 営業利益(損失)	32,632	34,230	34,343	27,679	3,346	24,422	8,906	18,597
Non-operating income 営業外収益	2,725	4,055	6,242	4,407	6,966	4,687	2,443	1,979
Interest and dividends income 受取利息及び配当金	1,437	1,395	1,977	1,759	1,518	1,053	466	377
Equity in earnings of affiliates 持分法による投資利益	-	1,046	1,504	1,237	1,116	430	14	670
Other 雑収入	1,287	1,613	2,761	1,411	4,333	3,204	1,964	932
Non-operating expenses 営業外費用	10,727	5,730	6,464	11,066	9,000	10,729	3,905	3,861
Interest expenses 支払利息	2,783	2,623	3,019	3,807	3,559	2,558	1,295	1,269
Equity in losses of affiliates 持分法による投資損失	2,918	-	-	-	-	-	-	-
Other 雑損失	5,025	3,106	3,444	7,258	5,441	8,171	2,610	2,592
Ordinary income (loss) 経常利益(損失)	24,629	32,555	34,122	21,020	1,312	18,380	7,444	16,715
Extraordinary gains 特別利益	2,745	646	1,089	5,747	9,654	6,765	1,550	5,648
Extraordinary loss 特別損失	10,183	4,870	6,535	16,260	30,731	23,970	4,956	602
Income (loss) before income taxes 税金等調整前当期純利益(損失)	17,191	28,331	28,676	10,507	△ 19,764	1,174	4,038	21,761
Income taxes 法人税等	8,711	10,868	8,621	7,654	6,538	6,184	2,539	3,998
Deferred taxes 法人税等調整額	△ 4,069	△ 2,329	△ 1,078	△ 89	10,767	△ 876	-	-
Income taxes for prior periods 過年度法人税等	-	2,764	-	-	-	-	-	-
Profit (loss) 当期純利益(損失)	12,549	17,027	21,134	2,943	△ 37,069	△ 4,134	1,499	17,763
Profit (loss) attributable to non-controlling interests 非支配株主に帰属する当期純利益(損失)	1,232	4,127	2,774	1,489	1,441	1,236	753	575
Profit (loss) attributable to owners of parent 親会社株主に帰属する当期純利益(損失)	11,317	12,900	18,359	1,453	△ 38,510	△ 5,369	746	17,188

## 9. Balance Sheet 貸借対照表

(¥ million/百万円)

	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3	2020/9	2021/9
[Assets] 【資産の部】								
Current assets 流動資産	282,438	296,526	324,178	323,259	299,785	317,374	322,694	340,974
Cash and deposits 現金及び預金	34,961	31,785	34,285	36,794	44,662	74,740	66,918	79,392
Notes and accounts receivable, trade 受取手形及び売掛金	143,857	148,969	151,237	141,568	128,946	123,347	137,123	-
Notes and accounts receivable - trade, and contract assets 受取手形、売掛金及び契約資産	-	-	-	-	-	-	-	130,213
Inventories 棚卸資産	79,269	92,501	113,875	117,854	103,690	100,466	101,549	111,134
Other その他流動資産	25,109	24,133	25,476	27,511	23,414	19,706	17,902	21,049
Allowance for doubtful accounts 貸倒引当金	△ 759	△ 864	△ 697	△ 469	△ 926	△ 885	△ 797	△ 814
Non-current assets 固定資産	270,239	292,100	313,876	315,058	276,305	251,750	266,439	240,186
Tangible fixed assets 有形固定資産	179,953	195,283	211,288	231,825	210,567	183,994	204,028	172,858
Intangible assets 無形固定資産	21,295	17,085	14,094	11,726	15,745	14,331	13,664	14,176
Investments and other assets 投資その他の資産	68,990	79,731	88,493	71,506	49,993	53,425	48,746	53,152
Total assets 資産合計	552,678	588,626	638,055	638,318	576,090	569,124	589,133	581,161

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Consolidated 連結

(¥ million/百万円)

	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3	2020/9	2021/9
<b>[Liabilities]</b> <b>[負債の部]</b>								
Current liabilities 流動負債	201,919	203,226	233,168	259,174	252,996	216,316	287,818	207,968
Notes and accounts payable, trade 支払手形及び買掛金	73,734	77,230	77,166	64,999	65,774	68,512	69,646	67,856
Short-term borrowings 短期借入金	66,328	74,637	76,778	137,536	138,699	77,801	139,640	73,567
Commercial papers コマーシャル・ペーパー	-	-	-	-	-	15,000	25,000	25,000
Current portion of bonds 社債(1年内償還)	20,000	10,000	20,000	-	-	10,000	10,000	-
Provision for loss on guarantees 債務保証損失引当金	-	-	1,593	3,019	20	-	-	-
Provision for loss due to inappropriate cases in quality control 品質不適合品関連損失引当金	-	-	-	1,514	293	-	-	-
Provision for loss on business of subsidiaries and associates 関係会社事業損失引当金	-	-	-	-	1,346	1,264	1,412	1,502
Other その他の流動負債	41,856	41,357	57,630	52,104	46,864	43,739	42,120	40,042
Non-current liabilities 固定負債	132,777	160,854	162,925	138,233	150,979	168,324	124,788	171,311
Bonds 社債	30,000	40,000	20,000	20,000	40,000	30,000	30,000	30,000
Long-term borrowings 長期借入金	81,317	101,296	120,591	95,968	81,972	109,128	65,370	111,988
Net defined benefit liability 退職給付に係る負債	9,218	8,184	8,479	9,356	11,209	10,992	11,582	10,385
Other その他の固定負債	12,242	11,373	13,854	12,907	17,798	18,204	17,836	18,938
<b>Total liabilities</b> <b>負債合計</b>	<b>334,697</b>	<b>364,080</b>	<b>396,094</b>	<b>397,408</b>	<b>403,975</b>	<b>384,640</b>	<b>412,606</b>	<b>379,278</b>
<b>[Net assets]</b> <b>[純資産の部]</b>								
Common stock 資本金	53,075	53,075	53,075	53,075	53,076	53,076	53,076	53,076
Additional paid-in capital 資本剰余金	57,333	30,012	29,989	29,571	27,903	27,740	27,903	28,054
Retained earnings 利益剰余金	108,553	118,867	133,775	131,255	89,882	87,514	93,630	104,709
Treasury stock 自己株式	△ 25,353	△ 5,942	△ 6,388	△ 6,327	△ 10,915	△ 10,864	△ 10,874	△ 10,572
Unrealized gains on investment securities, net of taxes その他有価証券評価差額金	5,607	7,284	8,380	4,753	989	1,185	650	1,116
Deferred gain (loss) on hedges, net of taxes 繰延ヘッジ損益	△ 8	465	170	△ 345	△ 848	△ 917	△ 137	△ 689
Foreign currency translation adjustments 為替換算調整勘定	8,010	4,459	5,519	8,241	△ 1,737	8,347	△ 2,080	7,236
Remeasurements of defined benefit plans 退職給付に係る調整累計額	△ 8,644	△ 5,500	△ 5,213	△ 3,560	△ 6,274	△ 3,253	△ 5,988	△ 2,698
Non-controlling interests 非支配株主持分	19,407	21,823	22,651	24,245	20,040	21,654	20,348	21,650
<b>Total net assets</b> <b>純資産合計</b>	<b>217,981</b>	<b>224,546</b>	<b>241,961</b>	<b>240,910</b>	<b>172,115</b>	<b>184,483</b>	<b>176,527</b>	<b>201,882</b>
<b>Total liabilities and net assets</b> <b>負債純資産合計</b>	<b>552,678</b>	<b>588,626</b>	<b>638,055</b>	<b>638,318</b>	<b>576,090</b>	<b>569,124</b>	<b>589,133</b>	<b>581,161</b>

## 10. Cash Flow Statements キャッシュ・フロー計算書

(¥ million/百万円)

	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3	2020/9	2021/9
Cash flows from operating activities 営業活動によるキャッシュ・フロー	48,274	43,623	27,818	42,013	46,416	62,587	21,417	9,093
Income (loss) before income taxes 税金等調整前当期純利益	17,191	28,331	28,676	10,507	△ 19,764	1,174	4,038	21,761
Depreciation and amortization 減価償却費	26,311	27,589	26,870	31,598	35,709	33,600	16,339	14,408
Impairment loss 減損損失	-	-	-	1,784	17,214	16,831	356	272
Amortization of goodwill のれん償却額	3,149	3,545	2,618	1,894	2,060	1,589	1,024	378
Increase (decrease) in reserves and provisions 引当金の増加額	396	217	△ 84	-	-	-	-	-
Increase (decrease) in provision for loss due to inappropriate cases in quality control 品質不適合品関連損失引当金の増減額	-	-	-	1,514	△ 1,222	△ 181	-	-
Increase (decrease) in provision for loss on guarantees 債務保証損失引当金の増減額	-	-	1,593	1,426	△ 2,999	△ 15	△ 4	-
Increase (decrease) in provision for loss on business of subsidiaries and associates 関係会社事業損失引当金の増減額	-	-	-	-	1,346	△ 82	65	-
Insurance reimbursement income 受取保険金	-	-	-	-	-	△ 125	△ 648	-
Interest and dividend income 受取利息及び受取配当金	△ 1,437	△ 1,395	△ 1,977	△ 1,759	△ 1,518	△ 1,053	△ 466	△ 377
Interest expenses 支払利息	2,783	2,623	3,019	3,807	3,559	2,558	1,295	1,269
Equity in earnings (losses) of affiliates 持分法による投資損益	2,918	△ 1,046	△ 1,504	△ 1,237	△ 1,116	△ 430	△ 14	△ 670
Loss (gain) on valuation of investment securities 投資有価証券評価損益	-	-	-	-	△ 3,243	118	11	-
Gain on sale of property, plant and equipment, net 有形・無形固定資産売却益	-	-	-	-	-	△ 4,294	-	-
Notes and accounts receivable, trade 売上債権の増減額	4,432	△ 7,463	△ 3,780	9,700	2,589	9,693	△ 8,782	△ 8,606
Inventories 棚卸資産の増減額	△ 4,579	△ 11,361	△ 22,089	△ 4,689	9,933	6,595	1,957	△ 12,529
Notes and accounts payable, trade 仕入債務の増減額	559	6,363	2,089	△ 12,141	5,049	△ 380	4,401	410
Increase(decrease) in net defined benefit asset□ 退職給付に係る資産の増減	1,367	1,340	1,272	-	-	-	-	-
Increase(decrease) in net defined benefit liability 退職給付に係る負債の増減	△ 642	△ 10	△ 3	-	-	-	-	-
Other, net その他	5,471	6,937	1,699	8,105	8,524	1,031	2,089	△ 3,042
Sub-total 小計	57,923	55,670	38,399	50,511	56,124	66,629	21,662	13,273
Interest and dividend income received 利息及び配当金の受取額	2,018	2,398	2,677	2,356	3,322	2,471	1,307	1,258
Interest paid 利息の支払額	△ 2,876	△ 2,681	△ 3,076	△ 3,756	△ 3,722	△ 2,650	△ 1,374	△ 1,262
Income taxes (paid) refund 法人税等の支払額又は還付額	△ 8,791	△ 11,764	△ 10,182	△ 7,098	△ 9,308	△ 3,863	△ 178	△ 4,177

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Consolidated 連結

	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3	(* million/百万円)	
							2020/9	2021/9
Cash flows from investing activities 投資活動によるキャッシュ・フロー	△ 37,283	△ 60,633	△ 34,367	△ 48,157	△ 39,438	△ 7,149	△ 6,453	△ 4,350
Payments for purchase of property, plant and equipment and other assets 有形・無形固定資産の取得による支出	△ 30,821	△ 46,495	△ 40,950	△ 56,096	△ 32,604	△ 18,649	△ 11,343	△ 8,149
Proceeds from sales of property, plant and equipment and other assets 有形・無形固定資産の売却による収入	2,481	2,205	852	1,838	306	7,703	1,418	381
Proceeds from sales of investment securities 投資有価証券の売却による収入	4,313	550	5,008	6,637	5,923	5,938	4,693	4
Payments for loans 貸付金の貸付による支出	△ 791	△ 11,774	△ 898	-	-	-	-	-
Proceeds from collection of loans 貸付金の回収による収入	225	3,626	2,181	-	-	-	-	-
Payments for the acquisition of shares of entities newly consolidated subsidiaries 連結の範囲の変更を伴う子会社株式の取得による支出	△ 9,731	-	-	-	△ 4,739	-	-	△ 299
Payments for advances to unconsolidated subsidiaries and affiliates 関係会社出資金の払込による支出	△ 1,222	△ 1,477	-	△ 4,220	△ 5,084	-	-	-
Other, net その他	△ 1,736	△ 7,269	△ 560	3,683	△ 3,240	△ 2,140	△ 1,220	3,713
Cash flows from financing activities 財務活動によるキャッシュ・フロー	△ 9,932	16,411	9,620	8,366	1,724	△ 26,532	7,721	△ 468
Net increase (decrease) in short-term borrowings 短期借入金の純増減額	△ 3,402	△ 2,673	11,854	21,435	△ 441	△ 23,620	5,682	3,177
Net increase (decrease) in commercial papers コマーシャル・ペーパーの純増減額	△ 2,000	△ 2,000	2,000	△ 2,000	-	15,000	25,000	10,000
Proceeds from increase in long-term debt 長期借入れによる収入	22,808	46,155	36,541	33,815	51,747	46,528	-	15,188
Repayment of long-term debt 長期借入金の返済による支出	△ 20,378	△ 13,866	△ 26,709	△ 20,507	△ 57,086	△ 62,117	△ 21,554	△ 17,444
Redemption of bonds 社債の償還による支出	-	△ 20,000	△ 10,000	△ 20,000	-	-	-	△ 10,000
Proceeds from issuance of bonds 社債の発行による収入	-	19,901	-	-	19,902	-	-	-
Cash dividends paid 配当金の支払額	△ 2,303	△ 2,636	△ 3,431	△ 4,009	△ 2,864	-	-	-
Payment for purchase of treasury stock 自己株式の取得による支出	△ 5,590	△ 7,909	△ 2	-	△ 4,627	△ 1	-	-
Other, net その他	934	△ 558	△ 631	△ 366	△ 4,906	△ 2,323	△ 1,407	△ 1,389
Effects of exchange rate changes on cash and cash equivalents 現金及び現金同等物に係る換算差額	△ 2,304	△ 812	△ 199	459	△ 978	1,297	△ 326	393
Changes in cash and cash equivalents 現金及び現金同等物の増減額	△ 1,245	△ 1,410	2,871	2,683	7,724	30,203	22,359	4,668
Cash and cash equivalents at beginning of year 現金及び現金同等物の期首残高	33,336	32,091	30,680	33,552	36,237	43,961	43,961	74,164
Increase in cash and cash equivalents due to newly consolidated subsidiaries 新規連結に伴う現金及び現金同等物の増加額	-	-	-	1	-	-	-	-
Cash and cash equivalents at end of year 現金及び現金同等物の期末残高	32,091	30,680	33,552	36,236	43,961	74,164	66,320	78,832